TRANSFORMING HUMAN CONSCIOUSNESS IN EVERYDAY LIFE

Annual Report & Financial Statements

FINDHORN FOUNDATION

Findborn Foundation

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Lisette Schuitemaker • Chair Mari Hollander • resigned 10 May 2018 Roger Collis Paul Dickinson Mark Anderson Nicola Coombe Helen Wildsmith Francine Rietberg Kathy Tyler • appointed 7 May 2017

THE MANAGEMENT GROUP TO 31 AUGUST 2017

Camilla Bredal Pedersen • *Chair* Pete Finch • *Deputy Chair; The Park Focus-resigned 16 February 2017* Martin Roche-Nishimori • *Finance & Deputy Chair* Kicky Anderberg • *Assets-appointed 1 March 2017 - resigned 30 April 2018* Judith Bone *Education - resigned 7 February 2017* Joern Fiebig • *Education - resigned 1 March 2017* Caroline Matters • *Spiritual and Personal Development* Kicky Anderberg • *Cluny-resigned 1 March 2017* Rossana Bonanno *The Park Living Education and Service* Tara Schelander • *Cluny Living Education and Service* Adele Napier • *Strategic Support*

THE STEWARDS' CIRCLE FROM 1 SEPTEMBER 2017

Camilla Bredal Pedersen • Chair; Expanding Core Reach Hub Rossana Bonanno • Living Core Hub Gabrielle Buist • Expanding Core Reach Hub Caroline Matters • Spiritual & Personal Development • Deputy Chair; Thriving Whole Hub Adele Napier • Living Core Hub - resigned May 2018 Martin Roche-Nishimori • Finance; Thriving Whole Hub Joanne Pender • Thriving Whole Hub - appointed 1 December 2017

Camilla Bredal Pedersen will step down as Chair in November 2018 to be replaced by Caroline Matters

Annual Report and Financial Statements year end 31 January 2018

CHARITY INFORMATION

Charity Number	SC007233
General Secretary	John Lowe
Principal Address	The Park, Findhorn, Forres, IV36 3TZ
Auditors	MAZARS LLP, Chartered Accountants and Statutory Auditors, Apex 2, 97 Haymarket Terrace, Edinburgh, EH12 5HD
Bankers	BANK OF SCOTLAND, Forres Branch, 102 High Street, Forres, IV36 1PA TRIODOS BANK, 24 Hanover Street, Edinburgh, EH2 2EN
Solicitors	SHEPHERD & WEDDERBURN LLP, Solicitors, 66 Queen Street, Edinburgh, EH2 4NE R & R URQUHART WS, Solicitors, 117–121 High Street, Forres, IV36 0A





"One of the most fulfilling few days of my whole professional life. The conversations and friendships that developed were so meaningful. A magical space to discuss issues never truly covered before."

and the west

DANIELA CAROSIO SENIOR PARTNER, SUSTAINABLE VALUE INVESTORS



Registered Charity SC007233

















Dear Friends,

ORWARD LOOKING COUNTRIES AND companies nowadays are engaged in the energy transition, the food transition and a general transition towards sustainable practices - exactly what we have been pioneering at the Findhorn Foundation and Community for 55 years. Acutely aware of the disconnect between modern life and the natural environment, our founders were led to this peninsula to live in connection with spirit and in service to the whole. Since then, the complexity of life has increased while many of our once-alternative ways have become the norm. Now Scotland wants to take the lead in reaching the United Nations Sustainable Development Goals. The Foundation is a regular meeting ground for professionals from the world of business and finance to work on strategies for a sustainable future. And the 120 souls who currently form the Foundation practice what they preach every single day as they share their way of life with guests from all over the globe.

As an organisation we have also been in transition. Last year we reorganised into three hubs. The Living Core Hub, the heart of the organisation, houses all the living educators who host our guests and make sure that plants are watered, meals are cooked and buildings are cleaned in a loving and generative way. The Thriving Whole Hub holds all the parts needed to keep the organisation running and in compliance with current requirements. The Expanding Core Reach Hub communicates what we do and attracts people to come and experience personal and planetary transformation for themselves. Each hub is interconnected in the Stewards' Circle where the overview is held with an eye to the future. Models of emergence tell us that humanity evolves through broadening the capacity to embrace ever greater diversity. As a charity, we feel it is up to us to continue to offer courses that widen people's horizons and deepen their understanding of the one interdependent life on this earth. This, of course, also challenges our own capacity to live with diversity and hold the tension between what we are used to and what we aspire to.

Speaking for all the trustees, I can say we are proud to serve the next phase of our collective human emergence through this ever-changing Foundation that stays true to its purpose of transforming human consciousness in everyday life to bring new possibilities into this world.



LISETTE SCHUITEMAKER CHAIR OF TRUSTEES



Findhorn Foundation Trustees' Report FOR THE YEAR ENDED 31 JANUARY 2018

The Trustees present their report and the financial statements for the year ended 31 January 2018. This report is prepared in accordance with the recommendations of the Charities Statement of Recommended Practice (FRS 102) and complies with applicable law.

OBJECTIVES & ACTIVITIES

The Findhorn Foundation is a living demonstration of a way of life aligned with *inner listening*, *co-creation with nature* and *inspired action*. As a centre of holistic learning, the Foundation's primary activity is holding transformational educational programmes that inspire people to discover and realise new possibilities in their life and in the world.

Guest Programmes & Reach

In 2017 the Foundation hosted more than 2,000 guests from 61 different countries in workshops, special events and conferences, and over 1,000 people participated in non-residential programmes and tours, gaining perspectives and tools to make positive changes and apply spiritual and ecological principles in daily life. Throughout the year, the Foundation held **A RANGE OF WORKSHOPS** from the regularly offered introductory programme <u>Experience Week</u> to follow-on programmes which engage our guests more fully in the life of our spiritual community. The Foundation also hosted dozens of workshops and special events on spirituality, sustainability and the healing arts.

Two programmes serve local residents with special needs. The semi-annual three month Youth Empowerment Programme welcomed 22 local at-risk youth in 2017, and <u>Findhorn Bay Care Farm</u> continued to attract local adults with a learning disability.

The Foundation is represented throughout the world by a dedicated network of supporters: 165 <u>Resource People</u> based in 34 countries who offer Findhorn style events and build community locally. The <u>Findhorn Fellows</u> now number 156, as we recently added local luminaries to our international Fellows network. The Fellows are all prominent thinkers and authors who share inspiration through their networks, cultivate partnerships with other transformational movements and offer us their expertise and informed perspectives.

In 2017, we proudly hosted:

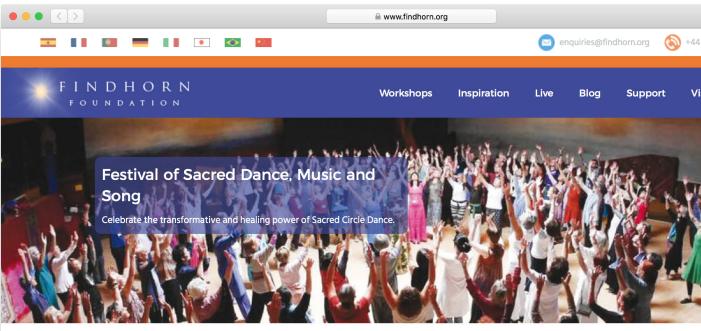


ONLINE ACTIVITIES

We continued to engage people over our social media network and regular mass emails. Our main website findhorn.org, which relaunched in February 2017, provides support for people seeking personal and global evolution, information on our community and our calendar of events. In 2017 our website was viewed by around two million people, and our Facebook page by more than 50,000 people.

In 2017 <u>TEDx Findhorn</u> ran four events at the Universal Hall in Findhorn, attended by around 650 people; the latter two were live streamed to an additional 300 viewers. Our weekend teaching events with world-renowned personal development facilitators CAROLINE MYSS and JEDDAH MALI were also live streamed to extend our reach.

Our New Story Hub website, <u>newstoryhub.com</u>, and social media platforms are the main vehicles through which we host, promote and deliver New Story initiatives, such as our documentary film and our pilot eight-month *Living the New Story* online learning journey which was attended by over 150 change makers.



 $\bullet \bullet \bullet \bullet \bullet \bullet$

Explore your new story in our experiential learning centre and ecovillage, surrounded by a stunning Scottish landscape of beach, bay an Expect a miracle...





Sacred Dance, Armenian Dance

Blog May 30, 2018 by Laura Shannon



Sacred Dance took root in the Findhorn cc when visiting dance master Bernhard V collection of traditional circle dances and m choreographies as tools for group connection





TRANSFORMING *human consciousness* IN EVERYDAY LIFE *to bring new possibilities* INTO THE WORLD

The Findhorn Foundation is a centre of *transformational learning* aligned with these three principles:



CO-CREATION WITH *nature*

We shape our future in partnership with the other beings, physical and non-physical, that share this world and all life with us.



WORK IS love in action

Everything we do, we aim to do with love.





Everyone can connect with the divine spark of universal intelligence by openly, quietly turning within.





Our Community

The Foundation is part of a growing community of likeminded people and over 50 affiliated businesses and charitable organisations located within our region. The Findhorn Foundation has facilities and accommodation at four sites in Scotland: The Park ecovillage, near the traditional village of Findhorn; Cluny Hill, a restored Victorian hotel in the town of Forres; Traigh Bhan, a retreat house on the Isle of Iona; and a caretaker's lease on the former lighthouse keeper's station on the Isle of Erraid, near Iona and off the Ross of Mull.

These venues give us a range of settings for educational offerings that demonstrate and pioneer transformational approaches to resilience, regeneration and sustainability. We aim for holistic approaches that can integrate four key aspects of regeneration: spiritual, social, environmental and economic.

By not only developing the externals of sustainability such as food production, eco housing, ecological sewage treatment and renewable energy projects, but also addressing the inner life of human beings, we offer guests and co-workers the opportunity to live and work with a heightened sense of the interconnected web of life.

Throughout the year, our regular newsletters, inspirational messages and social media groups connect us to a community of thousands of friends and supporters around the world who share our vision of transforming human consciousness in everyday life through how we think, speak and act.

Annual Report and Financial Statements year end 31 January 2018

United Nations Sustainable Development Goals

In 1997 the Findhorn Foundation, as a non-governmental organisation (NGO), became formally associated with the Department of Public Information (DPI) at the United Nations headquarters in New York. Since then the Foundation has been represented regularly at the UN headquarters by Frances Edwards and John Clausen. Besides attending DPI Briefings and other UN events, they are also on the Spiritual Caucus Coordinating Council, of which Frances is co-convenor.

Frances is also on the Values Caucus Council. While serving on these councils, Frances and John organise meditations, workshops, talks and various meetings and events at the UN Headquarters. They are also members of the Conference of NGOs Committee on Sustainable Development-New York. Through various educational programmes and activities, including the Foundation's Ecovillage Experience Week and the College's Permaculture Design Course and Ecovillage Design Education, the Findhorn Foundation is actively supporting the UN SUSTAINABLE DEVELOPMENT GOALS. These global goals, also known as Agenda 2030, are the most ambitious attempt ever to transform our world: a universal call to action agreed on in 2015 by 193 governments and backed by leading businesses and civil society organisations.

After 20 years, the Findhorn Ecovillage Project was re-designated <u>UN-Habitat Best Practice</u> and features in their database as one of the solutions to the common social, economic and environmental problems.

> Speaking at the Corporate Strategy for an Open Society event Findhorn Foundation, September 2017

"I was quite sceptical, but holding discussions in this environment was fruitful and regenerative. The event was an opportunity to develop collective wisdom and demonstrate that it works."

CHRIS HUHNE

CO-CHAIR OF ET INDEX RESEARCH AND FORMERLY THE UK SECRETARY OF STATE FOR ENERGY AND CLIMATE CHANGE

Partner Organisations

The Findhorn Foundation works in partnership with local and global organisations to promote holistic sustainability - spiritual, social, environmental and economic. For related party transactions, please see note 21 in the Financial Statement.

New findhorn directions

Wholly owned subsidiary that carries out non-charitable trading activities for the Foundation. Provides accommodation, infrastructure and other site services in the context of the the Park Ecovillage, and operates the Findhorn Bay Holiday Park.



Offers certified transformative courses in ecological design, facilitation, wellbeing and language skills. Hosts study and research visits. Implements research projects on renewable energy, social science and holistic education in partnership with the universities of Heriot Watt and Strathclyde.



Presents dance, theatre, music and films in the Universal Hall at The Park. Shows well attended by locals. Valued addition to Moray cultural life. Receives financial support from Creative Scotland and local donors. Leading-edge provider of sustainability education. Curriculum draws on good practice within ecovillages worldwide. Runs live and remote initiatives including online course on designing for sustainability.



Provides support for local at risk youth in the Youth Empowerment Programme, which offers three month blocks of closely supervised work, and educational and group experiences twice a year.

GLOBAL ECOVILLAGE NETWORK

Worldwide network of sustainable communities and initiatives, based in Findhorn.



Strengthens collaboration among holistic centres worldwide that support personal and spiritual growth and serve the evolution of a conscious and sustainable world. The Foundation is a member of:



New Findhorn Association

Coordinating body for the local community in which the Findhorn Foundation sits. Coordinates the activities of a growing and diverse membership. IORAY

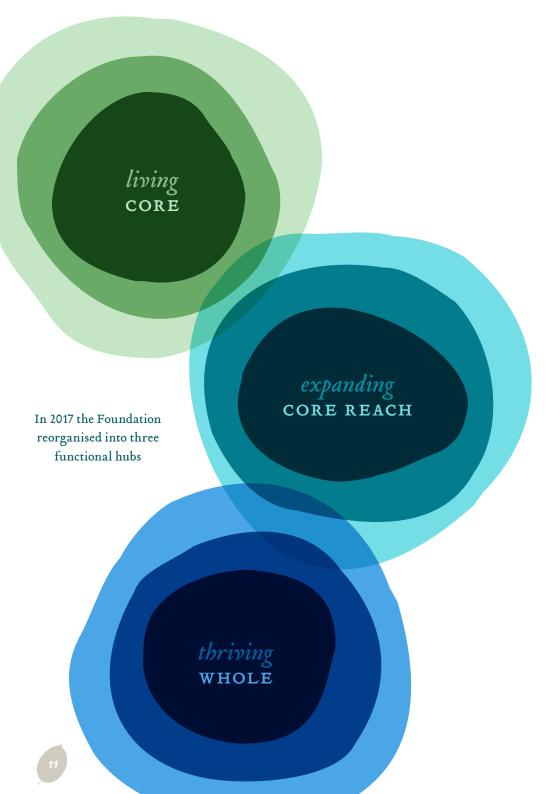
Assists social enterprises to become more sustainable in relation to a triple bottom line for people, prosperity and planet.



UNITED NATIONS ASSOCIATION - UK

The country's foremost advocate for UK action at the UN; the UK's leading source of analysis on the UN; and a vibrant grassroots movement of 20,000 people from all walks of life.

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REINVENTING OUR ORGANISATION

The change process that started with the Foundation-wide Time Together meetings in 2016 culminated in September 2017 with a reorganisation of the Foundation into three hubs, each focusing its operations on a different aspect of our purpose.

Living Core Hub

creates a living, learning, working environment (place, culture, programmes) that supports personal and planetary transformation for programme participants, guests, apprentices and co-workers.

Expanding Core Reach Hub

translates, develops and expands the reach of our core curriculum to diverse target groups and platforms.

Thriving Whole Hub

supports the well-being, effectiveness and joy of the people, structures and functions of the Findhorn Foundation.

Each of the hubs holds its own focus for enlivening our organisational structures, making decisions, relating to our guests and interacting with the world around us. Strategic directions, compliance mandates, upgraded practices and staff trainings are co-created and integrated into the work of the relevant hubs.

Awards

In October 2017, the Findhorn Foundation was named Charity of the Year at the <u>P.E.A. Awards</u> for its pioneering work in helping people to reconnect with nature and themselves as part of their spiritual path - crucial work for individuals and businesses over the next ten years. The money raised at the awards ceremony will be used to bring young people and indigenous people to the Climate Change and Consciousness Conference at the Findhorn Foundation in 2019.

The Findhorn Foundation was also recognized by the Third Sector Interface Moray's Impact Awards 2017 in the three categories of economic, environmental and social impact.





Educational Activities

A highlight in the year was the 25th anniversary of the Festival of Sacred Dance, Music and Song, a popular summer week of music and traditional dance from cultures worldwide.

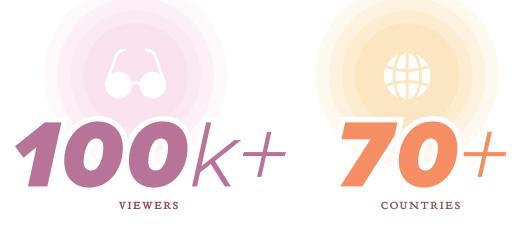
UR COWORKERS CONTINUE TO DEMONSTRATE THE SPIRITUAL VISION that has guided the Foundation since its establishment. In the course of everyday activities, from weeding a garden to relating to each other in community meetings, we seek to bring inner awareness, kind intention and connection with the whole community of life. As in previous years, we shared this way of being with our many visitors and workshop participants, both in the programme content we offered and by giving guests an opportunity to participate in the life and work of the community.

Most weeks in the year we offer our main introductory programme Experience Week which in 2017 was also held 12 times in seven languages other than English, as well as versions offered for whole families, for teenagers and special weeks with an LGBT+, music or eco focus.



Our guest programmes consistently receive over 90% approval for overall satisfaction and value for money, with most guests stating that they would recommend it to their friends and family. We have improved our data analytics to have a better understanding of guest feedback and many other performance indicators thanks to a software grant from QlikTech.





The New Story Hub website and social media platforms continue to expand our global family of change makers. Our feature-length <u>documentary</u> *An Enquiry Into a New Story for Humanity: Change the Story, Change the World* was an OFFICIAL SELECTION OF THE AUROVILLE FILM FESTIVAL in December 2017 in the category of Films that Develop the Theme of Human Unity. In August 2017, the New Story team launched a participatory online programme as a lowcarbon, high-impact way for participants to experience living the new story personally and accelerating it collectively. The programme filled within two months with over 150 participants from 31 countries, and there is a waiting list of potential prospects for a second series in September 2018 to further elaborate New Story themes. As part of our Building Bridges outreach strategy, the Findhorn International Centre for Sustainability (FICS) attracted 150 participants from the business and NGO sectors to programmes such as Authentic Investor, Climate Finance, Local Economic Forum, and the Findhorn International Forum on Sustainability and Corporate Strategy for an Open Society. Participants replenish their own sustainability and collaborate to create projects which bring institutional and structural change. Building Bridges has created a strong connection with Weleda UK, whose Managing Director Jayn Sterland first visited on the FICS Eldest Daughter programme. Since that visit she has co-convened Eldest Daughter and participated in Leading With Soul and the Findhorn International Forum on Sustainability, and will coconvene the FICS Spirited Business - Brands for the Future event in September 2018. Weleda teams are participating in Findhorn retreats, the Weleda head gardener has accepted a free place at our 2018 Co-Creative Spirituality conference, and the Foundation's communications manager interned at the Weleda offices for three months.



Running twice yearly, our 13th three-month YOUTH EMPOWERMENT PROGRAMME and Employability Skills Initiative is a Big Lotteryfunded programme run in conjunction with our partner Action for Children to support local young people who have left statutory schooling but are unable to enter the local job market or re-enter education. The programme has been very successful in helping over 100 young people develop emotional self-awareness and skills that support them towards a sustained positive destination in life. The April - June 2018 programme is the last of this particular funding stream and its future is unknown at this time.



Our <u>Findhorn Bay Care Farm</u> provides a meaningful, creative and fun day service for adults with learning disabilities, autism or Aspergers. Through the creation of a healthy work structure in our community gardens, the programme builds participants' confidence and helps to develop social and practical skills. This three year old programme has potential for growth by increasing the number of sessions held each week and inviting more participants.



Investing in our Future

Over the next five years, the Foundation plans to invest in revitalising our transformational educational programmes; expanding our reach and relevance in the world; training staff; and upgrading working/living conditions. These investments are being funded in part by a generous donation of £200,000 from an individual plus £26,800 from the Hygeia Foundation, received in 2017.

Upgrades to our staff accommodation started in 2017 and will continue with £100,000 allocated, while £70,000 has been allocated for ongoing development of our New Story programmes, fundraising development and marketing. £65,000 has been allocated to support the development of our new three hub organisational structure.

The **HYGEIA FOUNDATION** has also pledged further grants in 2018 to support our new organisational structures and governance system development.

In 2018 we will continue to undertake a deep enquiry into our educational offerings and will reshape our curriculum over the next two years to be yet more relevant and appealing. Led by the Expanding Core Reach Hub, we expect to include a renewed enthusiasm and focus on our traditional, unique offerings; new workshops and events built around our core values and principles; and new external teachers. In addition to onsite offerings, we will continue to experiment with online courses and partnering with like-minded institutions.

In May 2018 the Trustees approved plans from our subsidiary New Findhorn Directions to apply to the Rural Housing Fund for the development of 12 affordable housing flats. Assuming the grant application is successful, completion for this project is forecast for July 2020.



Financial Review

There was an overall net surplus for the year of £214,303, of which £203,605 was generated by the charity itself. The overall net worth thus increased by 4% to £5.2 million. This compares to an overall loss of £94,084 in the previous year.

Overall income for the year increased by approximately £395,000 to £2.96 million largely due to a rise in donations of nearly £177,000 to £495,043. The bulk of the income was from charitable activities, which showed an increase of just under £100,000. Trading activities undertaken by New Findhorn Directions Ltd. (recorded as "other trading activities" in our accounts) showed an increase of a similar amount to £575,181.

Costs increased by some £87,000, mainly due to an increase in staffing to £758,493 brought about by a rise in the UK National Minimum Wage and additional increases to improve staff remuneration. Depreciation for the year was down by about £38,000 to £207,320.

The Foundation continues to focus on revitalising its core work; expanding reach and relevance in the world; and improving staff remuneration, training and working/ living conditions. As part of this, funds are set aside for development and for the improvement or replacement of living quarters, guest accommodation and office spaces. A triple bottom line accounting system is being developed to incorporate people, planet and prosperity. We continue to prioritise the use of ethical banks for our financial transactions.

Under the Charities Statement of Recommended Practice (SORP) 2015 (FRS102), the Charity's Trustees are required to record the financial effect of significant events in the year. There were no significant events during the past year.

Reserves Policy

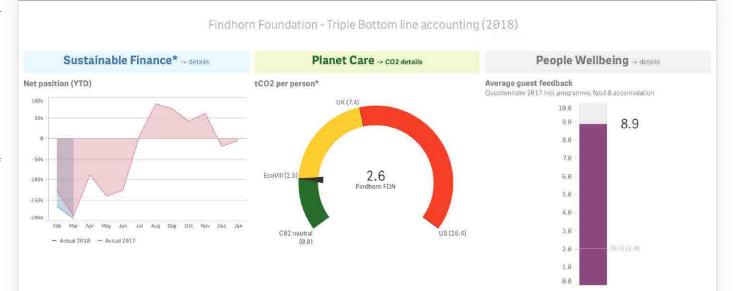
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The Foundation's Financial Reserves Policy calls for sufficient cash available from bank deposits and/or overdraft facilities to cover the fixed element of four months' operational expenditure excluding depreciation. For 2016-2017 this was estimated at £210k. This policy was adopted by the Trustees in May 2013, and is reviewed at regular intervals, in relation to perceived risks to the Foundation.

Reserves

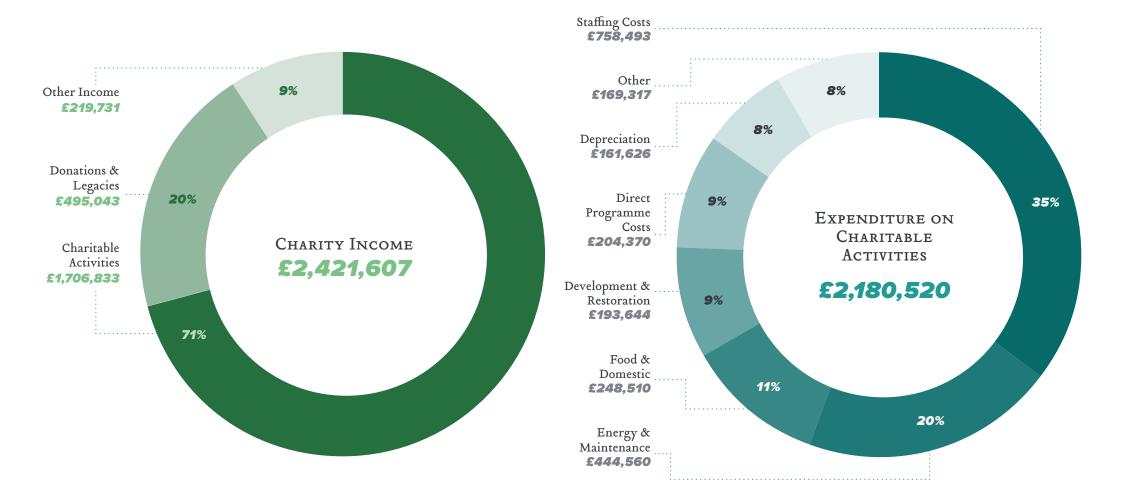
The amount and purpose of the reserves are set out in note 18. The Development Reserve represents donations received for a number of different projects as specified by the donors. All other reserves are held in order to further the general aims of the Findhorn Foundation as described above.

Screenshot from our MSIS data tracking program People, Planet and Prosper



www.findhorn.org

Income and Expenses





Structure, Governance & Management

Governing Document

The Findhorn Foundation is a charitable trust constituted by the original trust deed dated 9 May 1972, as amended 10 December 1998, and is registered and regulated by the Office of the Scottish Charity Regulator.

Recruitment and Appointment of Trustees

The appointment of new trustees is the responsibility of the Board of Trustees and is carried out in close consultation with the Findhorn Foundation Stewards' Circle and co-workers. Trustees normally serve for up to two four-year terms, though sometimes, where trustees bring exceptional value to the Foundation, they may be asked to serve longer.

TRUSTEE INDUCTION AND TRAINING

New trustees are appointed bearing in mind their familiarity with the mission and vision of the Findhorn Foundation and their expertise and experience in the fields of spirituality, finance, management and other appropriate areas. Induction takes place through a number of meetings with Trustees, the Chair of Management, relevant managers and others within the organisation.

Organisational Structure

The Board of Trustees has overall responsibility for managing the charity and appoints the Chair of Management/Lead Steward in close consultation with the Stewards' Circle and co-workers. The Board meets twice a year with the Stewards' Circle and has regular conference calls and further informal meetings if deemed necessary. A Finance Committee meets at least four times annually.

Responsibility for the day-to-day running of the Findhorn Foundation is delegated to the Stewards' Circle, in close consultation with co-workers.

Trustees benefit from trustee indemnity insurance arranged by and at the expense of the Findhorn Foundation. None of the trustees has a beneficial interest in the charity, and any other interests are clearly declared and reviewed annually.



Remuneration

The Foundation currently employs about 114 staff (full time & part time), of which 64 are full time residential and the remainder are non-residential. Non-Residential staff receive 25p/hour above National Living Wage. Residential staff receive what is deemed equivalent to this in food, lodging and a stipend of £240/month.

In May 2017, the Trustees initiated a process to raise remuneration for key leadership positions by up to $\pounds 2.20$ /hr for non-residential staff and $\pounds 65$ /month for residential staff above our standard staff rate, which at the time was National Living Wage. We hope to raise the pay for all staff to the Real Living Wage or beyond over the next five years.

The ratio between the lowest and the highest paid employee of the Foundation does not exceed the present limit of 1 to 1.3.



Principal Risks and Uncertainties

The Stewards' Circle maintains a register of risks which is reviewed annually by Trustees. Individual risks are monitored more frequently if the likelihood or potential impact of a risk merits closer attention. The most significant risks and uncertainties currently faced by the Findhorn Foundation are as follows.

(1) Costs increasing faster than income

Certain charity costs have increased significantly in recent years, and this trend is likely to continue. Staff costs, in particular, are increasing due to the 2015 National Living Wage legislation, and more recently due to increasing wages for key staff. The government has indicated its intention to increase the National Living Wage to £9.00/hr (£7.83/hr currently), and Trustees hope that all staff will be paid at least the Real Living Wage (£8.75/hr currently), which will further increase staffing costs.

To date, income has largely kept pace with increased costs, in part due to the generosity of donors to the Foundation. If donations were to fall significantly, income from charitable activities might not be able to cover costs. Under the direction of the Stewards' Circle, the Expanding Core Reach Hub is investigating potential new income sources and partnerships while controlling costs so that if income drops unexpectedly, the impact on the overall bottom line is minimised.

(2) Loss of key staff

Loss of key staff is particularly difficult for the Foundation as replacing those staff with similarly skilled and experienced people can be challenging due to low salaries. A number of key staff have left, or are in danger of leaving, for purely financial reasons. In 2017 The Trustees and Stewards' Circle initiated a plan to increase salaries of key staff with the hope that all staff salaries can be increased to at least the Real Living Wage in the coming years.

(3) POTENTIALLY MORE RESTRICTIVE VISA CONTROLS, INCLUDING BREXIT IMPLICATIONS

The majority of guests (60%) come from outside the UK, and approximately 40% of co-workers are not UK citizens or permanent residents and of those, about 75% are EU nationals. Restrictions on the ability of non-UK citizens to visit the UK have the potential to reduce our education income, and restrictions on non-UK nationals remaining and working in the UK could reduce the size and diversity of the pool of potential co-workers.

The Stewards' Circle is closely monitoring these issues and is doing what it can to align educational programmes with planned or potential visa legislation changes, as well as developing online education options and strengthening partnerships with local organisations.

In July 2018, the Foundation was subject to a Home Office visa compliance audit which identified some issues which the Stewards are working with the Home Office to resolve.

The new General Data Protection Regulation which came into effect in May 2018 has created additional uncertainties as to what will be required of the Foundation with respect to personal data. However, after significant internal efforts and reworking of some internal processes, the Trustees believe that the Foundation is GDPR compliant and so the consequences of the new regulations are not believed to represent a significant new risk.

Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Law applicable to charities in Scotland requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the net incoming/(outgoing) resources for the financial year. In preparing financial statements giving a true and fair view, the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charity
 SORP
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Trustees and Investment (Scotland) Act 2005, The Charities Accounts (Scotland) Regulations 2006 and the constitution of the charity.

or preparing the financial
applicable law and UnitedThey are also responsible for safeguarding the assets
of the charity and hence for taking reasonable steps
for the prevention and detection of fraud and other
irregularities.

Statement as to Disclosure of Information to Auditors

So far as the Trustees are aware, there is no relevant audit information of which the Charity's auditors are unaware, and each Trustee has taken all steps that he or she ought to have taken as a Trustee in order to make himself/herself aware of any relevant audit information and establish that the Charity's auditors are aware of that information. This report was approved by the Trustees on 12th October 2018 and signed on its behalf by

MARK ANDERSON, Trustee

FRANCINE RIETBERG, Trustee

Francine Mietbee



Annual Report and Financial Statements year end 31 January 2018

Independent Auditors' Report to the Trustees FOR THE YEAR ENDED 31 JANUARY 2018

Opinion

We have audited the financial statements of the Findhorn Foundation (the 'Charity') for the year ended 31 January 2018 which comprise the Consolidated Statement of Financial Activities, the Consolidated and Charity Statement of Financial Positions, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 January 2018 and of its net income for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Use of the audit report

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and regulations made or having effect thereunder. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK). Those standards require us to comply with the Financial Reporting Council's Ethical Standard. Our audit work has been undertaken so that we might state to the Charity's Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body for our audit work, for this report, or for the opinions we have formed.

Conclusions relating to going concern

We have nothing to report in respect of the following

matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial
 statements any identified material uncertainties
 that may cast significant doubt about the charity's
 ability to continue to adopt the going concern basis
 of accounting for a period of at least twelve months
 from the date when the financial statements are
 authorised for issue.

Other information

The Trustees are responsible for the other information The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether



Independent Auditors' Report to the Trustees FOR THE YEAR ENDED 31 JANUARY 2018

there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees' Report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page two, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <u>frc.org.uk</u> This description forms part of our auditor's report.

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Use of the audit report

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and regulations made or having effect there under. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK). Those standards require us to comply with the Financial Reporting Council's Ethical Standard. Our audit work has been undertaken so that we might state to the Charity's Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity' Trustees as a body for our audit work, for this report, or for the opinions we have formed.

Signed:

MAZARS LLP

Chartered Accountants and Statutory Auditor Apex 2 97 Haymarket Terrace Edinburgh EH12 5HD 12th October 2018 Mazars LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

For the year ended 31 January 2018

THE FINDHORN FOUNDATION (Charity Number: SC007233)

CONSOLIDATED AND CHARITY STATEMENT OF FINANCIAL POSITION

As at 31 January 2018

								Group 2018	Group 2017	Charity 2018	As restated Charity 2017
		General	Development	Restricted	Total	Total	Notes	£	_orr	2010 £	£
	Notes	Reserve	Reserve	Funds	2018	2017	1005	~	~	~	~
		£	£	£	£	£	Fixed Assets				
_								47(27(9	4 806 061	4 2 4 2 9 7 1	4 207 114
Income from:							Tangible fixed assets10	4,762,768	4,806,961	4,343,871	4,387,114
Donations and legacies		87,103	315,260	92,680	495,043	318,350	Investments 11	83,001	83,002	459,686	448,986
Charitable activities	5	1,680,744	-	-	1,680,744	1,582,707					
Other trading activities		725,181	-	-	725,181	601,057		4,845,769	4,889,963	4,803,557	4,836,100
Investments	4	925	-	-	925	1,950		.,,	.,,	.,,	.,
Other	6	207,766	-	-	207,766	190,595					
Total		2,701,719	315,260	92,680	3,109,659	2,694,659	Current Assets				
							Stocks	57,252	64,529	57,252	57,256
Expenditure on:							Debtors 12	188,582	155,337	135,335	107,072
Raising funds- subsidiary company costs		838,581	-	-	838,581	751,327	Cash and cash equivalents	771,979	542,615	704,799	508,275
Raising funds- charity costs		6,089	-	-	6,089	3,676					
Charitable activities	7	1,857,040	100,966	92,680	2,050,686	2,033,740		1,017,813	762,481	897,386	672,603
Total		2,701,710	100,966	92,680	2,895,356	2,788,743	Creditors: amounts falling due 13	(484,231)	(419,670)	(393,134)	(362,617)
Net income/(expenditure)	3	9	214,294	-	214,303	(94,084)	Net Current Assets	533,582	342,811	504,252	309,986
Transfers between funds		-	-	-	-	-					
							Total Assets Less Current Liabilities	5,379,351	5,232,774	5,307,809	5,146,086
Net movement in funds		9	214,294	-	214,303	(94,084)					
							Creditors: amounts falling due 15	(154,323)	(222,049)	(104,094)	(156,674)
Reconciliation of funds											
Funds brought forward		4,804,231	185,181	-	4,989,412	5,083,496	Provisions for liabilities and 16	(21,313)	(21,313)	-	-
Total funds carried forward	17	4,804,240	399,475	-	5,203,715	4,989,412	charges				
							Net Assets	5,203,715	4,989,412	5,203,715	4,989,412

Analysis of the 2017 figures is shown in note 23.

The notes on pages 27 to 36 form part of these financial statements.



THE FINDHORN FOUNDATION (Charity Number: SC007233)

CONSOLIDATED AND CHARITY STATEMENT OF FINANCIAL POSITION (CONTINUED)

As at 31 January 2018

	Notes	Group 2018 £	Group 2017 £	Charity 2018 £	Charity 2017 £
Financed by:					
General reserve	17	4,804,240	4,804,231	4,344,554	4,355,245
Development reserve	17	399,475	185,181	399,475	185,181
Investments revaluation reserve	17	-	-	459,686	448,986
Restricted funds	17	-	-	-	-
		5,203,715	4,989,412	5,203,715	4,989,412

The financial statements were approved by the Board of Trustees on 12th October 2018 and signed on its behalf by

THE FINDHORN FOUNDATION (Charity Number: SC007233)

CONSOLIDATED AND CHARITY STATEMENT OF CASH FLOWS For the year ended 31 January 2018

Group Group Charity Charity 2018 2017 2018 2017 Notes £ £ £ £ Net cash provided by operating activities 8 419,971 251,903 331,573 175,734 Purchase of tangible fixed assets (163, 115)(170,624) (121,969) (42,560) Net cash used in investing activities (163, 115)(170,624) (121,969) (42,560)Repayments of borrowing (27, 492)(27, 866)(13,080)(27, 866)Net cash used in financing activities (27,492) (27,866) (13,080) (27,866) Cash and cash equivalents at the beginning of the 489,202 508,275 542,615 419,465 reporting period Cash and cash equivalents at the end of the 771,979 542,615 704,799 508,275 reporting period Change in cash and cash equivalents in the 229,364 53,413 196,524 88,810 reporting period

Mark Anderson Trustee Francine Rietberg Trustee

Francine Mietle

The notes on pages 27 to 36 form part of these financial statements.



THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018

1. Principal accounting policies

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)) and the Charities Accounts (Scotland) Regulations 2006.

The Charity has elected to early adopt the Amendments to FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland Triennial Review 2017 incremental improvements and clarifications (the "triennial review 2017 amendments"), which would otherwise have been effective for periods beginning on or after 1 January 2019.

On adoption of the triennial review 2017 amendments the Charity has elected to reclassify its investment property that is rented to its subsidiary undertaking from investment property to tangible fixed assets, and to apply the cost model in accordance with FRS 102 Section 17 Property, Plant and Equipment. Further, the Charity has elected to apply the transitional provisions set out in FRS 102 paragraph 1.19(a) and use the previous value of the investment property as its deemed cost, as at the date of transition to the triennial review 2017 amendments. Further details are included in note 25.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Charity's accounting policies (see note 2).

The principal accounting policies of the Findhorn Foundation are set out below:

1.1 Consolidated financial statements

The consolidated financial statements present the results of Charity and its wholly owned subsidiary, New Findhorn Directions Limited ("the Group") on a line-by-line basis as though they formed a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the statement of financial position, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Financial Activities from the date on which control is obtained. They are deconsolidated from the date control ceases.

The results of the associated undertaking are not consolidated as they are not considered significant.

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

1.2 Tangible fixed assets

Depreciation is provided on tangible fixed assets at rates calculated to write off the cost of each asset over its expected useful life, as follows:

Land and Buildings	-	2% straight line
Eco-mobile homes	-	7% - 10% reducing balance
Plant and machinery	-	10% - 15% reducing balance
Tools and equipment	-	15% - 33% reducing balance
Fixtures and fittings	-	10% - 15% reducing balance
Motor vehicles	-	25% reducing balance

All assets costing more than $\pounds 500$ are capitalised except for motor vehicles, where assets in excess of $\pounds 1,000$ are capitalised.

1.3 Taxation

With the exception of the surplus derived from the activities of the subsidiary New Findhorn Directions Limited, all income is applicable and applied to charitable purposes and relief is given to the Trust under section 505 Income and Corporation Taxes Act 1988.

1.4 Hire Purchase and leasing commitments

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.5 Investments

The investment in the subsidiary undertaking is stated at net asset value of the company and any unrealised or realised gains or losses are taken to the Statement of Financial Activities. The unlisted investments held by the subsidiary, New Findhorn Directions, are stated at historic cost less impairment as the market value of the investments cannot be reliably determined and therefore unable to be stated at market value.

1.6 Stocks

Stocks are valued at the lower of cost and net realisable value.

1.7 Reserves

The general reserve consists of amounts received which have yet to be committed or designated to a specific use by the Charity. The development reserve comprises grants and donations received for development projects which have been restricted by the donor.



For the year ended 31 January 2018 (continued)

1.8 Income

Donations are included as they are received whilst all other income is included in the year to which it relates.

1.9 Interest income

Interest income is recognised in the Statement of Financial Activities using the effective interest rate.

1.10 Residuary legacies

Legacies are included in Income from Donations and Legacies when the amount is known.

1.11 Expenditure

All expenditure is included on an accruals basis, inclusive of any VAT that cannot be recovered, and is recognised when there is a legal or constructive obligation to pay for expenditure. All costs have been directly attributed to one of the functional categories of resources expenses in the Statement of Financial Activities.

Expenditure on raising funds - subsidiary company costs relates to the costs of operating a trading company undertaking non-charitable trading activities.

1.12 Financial instruments

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.13 Deferred taxation

Deferred tax arises as a result of including items of income and expenditure in taxation computations in periods different from those in which they are included in the subsidiary company's accounts. Deferred tax is provided in full on timing differences which result in an obligation to pay more (or less) tax at a future date, at the average tax rates that are expected to apply when timing differences reverse, based on current tax rates and laws. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the asset. Deferred tax assets and liabilities are not discounted.

1.14 Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the reporting date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transactions. Exchange differences are taken into account in arriving at the (deficit)/surplus for the year.

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

1.15 Fund accounting

Funds held by the Charity are either:

Unrestricted general funds – these are funds which can be used in accordance with the charitable objects at the discretion of the Trustees.

Designated funds – these are funds set aside out of unrestricted general funds for specific future purposes or projects.

Restricted funds – these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in note 18.

1.16 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Also included is cash equivalents which are highly liquid investments that mature in no more than three months from the date of acquisitions and that are readily convertible to known amounts of cash with insignificant risk of change in value.

1.17 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

1.18 Finance Costs

Finance costs are charged to the Statement of Financial Activities over the term of the facility using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated facility.

1.19 Pensions

The Charity contributes to employees' personal pension schemes, and the contributions are charged to the Statement of Financial activities when paid.

For the year ended 31 January 2018 (continued)

2. Judgements in applying accounting policies and key sources of estimation uncertainty

In the application of the Charity's accounting policies, which are described in note 1, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

In the opinion of the Trustees, there are no key sources of estimation uncertainty involved in the preparation of the financial statements.

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

3. Net income/ (expenditure) for the year

	Gro	up	Charity		
	2018	2017	2018	2017	
	£	£	£	£	
Net income/ (expenditure) arises after charging:					
Depreciation of tangible fixed assets:					
- Owned	207,320	245,658	161,626	185,796	
Loss on disposal of tangible fixed assets	3,590	3,471	3,590	3,471	
Auditors' remuneration	12,700	12,700	9,250	9,250	
Auditors' remuneration from non-audit work	5,400	5,400	2,750	2,750	

Auditors' remuneration for the group includes amounts payable by the subsidiary undertaking, included in expenditure on raising funds.

4. Income from investments

	Grou	ıp	Charity		
	2018	2017	2018	2017	
	£	£	£	£	
Interest received	925	1,950	525	1,084	

5. Income from charitable activities

	Group		Chari	ty
	2018	2017	2018	2017
	£	£	£	£
Core programme course income	453,443	409,210	453,443	409,210
Workshop course income	374,180	335,960	374,180	335,960
Conferences and events income	172,881	283,031	172,881	283,031
Long term income programme	194,124	155,522	194,124	155,522
Other educational income	411,119	359,955	411,119	359,955
Grants	74,997	39,029	74,997	39,029
	1,680,744	1,582,707	1,680,744	1,582,707

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

6. Other income

Group Charity 2017 2018 2017 2018 £ £ £ £ Rental income 83,515 89,691 101,131 96,863 Sundry income 118,075 107,080 118,075 119,439 207,766 190,595 219,206 216,302 ____ ____

7. Expenditure on charitable activities

	Grou	р	Char	ity
	2018	2017	2018	2017
	£	£	£	£
Staffing costs	758,493	682,275	758,493	682,275
Direct programme costs	204,370	219,086	204,370	219,086
Projects expenses	31,395	35,055	31,395	35,055
Development fund expenses	100,966	68,714	100,964	68,714
Restricted fund expenses	92,680	156,571	92,680	156,571
Food and domestic	248,510	245,678	248,510	245,678
Rent, fuel and maintenance	279,688	260,961	444,560	430,160
IT and office expenses	49,315	50,342	49,315	50,342
Marketing	18,045	22,397	18,045	22,397
Other expenditure	51,424	35,774	51,424	35,775
Depreciation	161,626	185,979	161,626	185,979
Loss on sale of fixed assets	3,590	3,471	3,590	3,471
Finance costs	31,679	23,804	28,036	19,458
Trading surplus	-	17,440	-	17,440
Audit fees	9,250	9,250	9,250	9,250
Accountancy fees	5,150	8,725	5,150	8,725
Shop costs	4,505	8,218	4,505	8,218
	2,050,686	2,033,740	2,211,193	2,198,594

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

8. Reconciliation of net income/ (expenditure) to net cash flow from operating activities

	Grou	р	Charity			
	2018	2017	2018	2017		
	£	£	£	£		
Net income/ (expenditure) for the reporting period	214,303	(94,084)	214,305	(83,829)		
Adjustments for:						
Depreciation charges and loss/(profit) on the sale of fixed assets	207,320	249,129	165,213	189,450		
Decrease in stocks	7,277	17,439	4	17,440		
Decrease/(increase) in debtors	(33,245)	45,090	(28,263)	44,298		
Increase/(decrease) in creditors	24,328	34,329	(8,982)	(9,999)		
Net cash provided by operating activities	419,983	251,903	342,277	175,734		

9. Staff costs

	G	roup	Char	ity
	2018	2017	2018	2017
	£	£	£	£
Wages and salaries	944,163	873,798	736,050	669,097
National insurance	35,226	26,163	19,953	13,178
Pensions	2,490	0	2,490	0
	981,879	899,961	758,493	682,275

The average number of people employed during the year was 112 (2017 - 110). Of these 67 (2017 - 65) were paid a staff allowance and 45 (2017 - 43) were salaried.

Key management personnel, members of the Stewards' Circle received remuneration of £78,233 and employer pension contributions of £2,490 were made for them.

No employee received remuneration of more than £60,000.



Tangible fixed assets

10.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2017 (continued)

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

10. Tangible fixed assets (continued)

								8	(,					
												Charity			
			(Group					Buildings and	Eco-mobile	Plant and	Tools and	Fixtures and	Motor	
	Land and			Plant and	Fixtures and				caravans	homes	machinery	equipment	fittings	vehicles	Tota
	Buildings	Vehicles	Equipment	Machinery	Fittings	Caravans	Total		£	£	£	£	£	£	
	£	£	£	£	£	£	£	Cost							
Cost								At 1 February 2017	4,254,814	441,497	475,868	260,728	113,182	49,740	5,595,82
At 1 February 2017	5,056,385	49,740	280,055	656,447	195,225	548,198	6,786,048								
4.115	10.050	12 000	11 005	40.151	52 (05		144 505	Additions	16,862	-	12,281	39,812	41,015	12,000	121,96
Additions	18,852	12,000	41,987	40,171	53,695	-	166,705	Disposals	-	-	-	(2,167)	-	(1,423)	(3,590
Disposals At 31 January 2018	-	(1,423)	(2,167)		-	-	(3,590)	At 31 January 2018	4 271 (7(441 407	499.140	208 272	154 107	(0.217	5 714 20
Att 51 Junuary 2010	5,075,237	60,317	319,875	696,618	248,918	548,198	6,949,163		4,271,676	441,497	488,149	298,373	154,197	60,317	5,714,20
Depreciation								Depreciation							
At 1 February 2017	955,063	32,429	161,749	298,560	84,042	453,211	1,979,091	At 1 February 2017	709,979	125,435	153,029	141,881	45,959	32,429	1,208,71
Charge for the year	103,064	6,410	27,475	33,064	20,059	16,696	207,320								
On disposals	-	-	-	-	-	-	-	Charge for the year	67,823	25,349	24,454	25,246	12,343	6,410	161,62
At 31 January 2018	1,058,667	38,839	183,261	331,624	104,101	469,919	2,186,411	On disposals	-	-	-	-	-	-	
	1,038,007	38,839	185,201		104,101	409,919	2,180,411	At 31 January 2018	771,802	150,784	177,483	161,127	58,302	38,839	1,370,33
Net book values									//1,802	130,784	177,483	101,127		38,839	1,370,33
At 31 January 2018	4,016,570	21,478	136,614	364,994	144,817	78,291	4,762,768	Net book values							
								At 31 January 2018	3,493,874	290,713	310,666	131,247	95,893	21,478	4,343,87
At 31 January 2017	4,101,325	17,311	157,978	358,012	77,347	94,987	4,806,961								
								At 31 January 2017	3,544,836	316,062	322,840	118,848	67,222	17,311	4,387,11

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Land and buildings is further analysed below.

			Buildings		
	Tenant's	Wind	and	Eco-mobile	
	Improvements	Park	Caravans	Homes	Total
	£	£	£	£	£
Cost					
At 1 February 2017	247,786	112,290	4,254,813	441,497	5,056,385
Additions	-	1,990	16,862	-	18,852
Disposals	-	-	-	-	-
At 31 January 2018					
	247,786	114,280	4,271,675	441,497	5,075,237
Depreciation					
At 1 February 2017	76,082	43,568	709,978	125,435	955,063
Charge for the year	5,525	4,907	67,823	25,349	103,604
Eliminated on disposal	-	-	-	-	-
At 31 January 2018					
	81,607	48,475	777,801	150,784	1,058,667
Net book values					
At 31 January 2018	166,179	65,805	3,493,875	290,714	4,016,573
At 31 January 2017	171,704	68,722	3,544,836	316,063	4,101,325

Note 25 details an adjustment made to opening balances.

For the year ended 31 January 2018 (continued)

11. Investments

	Group			
Cost	At 31/01/17	Additions/ release of provision	Disposals/ Repayments	At 31/01/18
	£	£	£	£
Phoenix Findhorn CIC	25,001	-	-	25,001
Duneland Limited	11,000	-	-	11,000
Ekobay	1	-	(1)	-
Findhorn Wind Park Limited	47,000	-	-	47,000
	83,002	-	-	83,001

The investments held by the group are held by the subsidiary, New Findhorn Directions.

Phoenix Findhorn CIC and Duneland Limited are investments in unlisted companies whose market value cannot be reliably determined and as such these investments are held at historic cost less impairment.

The investment in Findhorn Wind Park Limited is made up of a loan balance £20,000 and £27,000 of investment. The investment is in an unlisted company and the market value cannot be reliably determined therefore the investment is held at historic cost less impairment. The investment is a 33.3% holding and is therefore considered to be an associate undertaking.

Charity

Trading subsidiary

The trading subsidiary, New Findhorn Directions Limited is wholly owned by the Charity, is registered in Scotland and operates a caravan site and maintains energy supplies and infrastructure for The Park. The investment is revalued every year based on the net assets in the subsidiary at the year end.

VALUATION	£
At 1 February 2017	448,986
Revaluation during the year	10,700
At 31 January 2018	
	459,686
NET BOOK VALUE	
At 31 January 2018	459,686

At 31 January 2017

448,986

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

12. Debtors

	G	roup	Ch	arity
	2018	2017	2018	2017
	£	£	£	£
Trade debtors	64,177	83,362	22,888	42,535
Amounts owed by related parties (Note 21)	377	3,319	377	3,319
Other debtors	31,859	3,985	23,354	-
Prepayments and accrued income	92,169	64,671	88,716	61,218
	188,582	155,337	135,335	107,072

13. Creditors: amounts falling due within one year

	Grou	р	Char	ity
	2018	2017	2018	2017
	£	£	£	£
Trade creditors	61,456	51,923	15,460	43,404
Accruals	40,196	61,795	34,096	42,695
Tax and social security	7,085	9,904	4,170	6,690
Deferred income	75,496	61,609	75,496	61,609
Amounts owed to subsidiary undertaking (Note 21)	-	-	10,264	10,311
Other creditors	69,066	50,666	37,862	28,547
Interest free loans (Note 15)	40,983	15,298	40,983	15,298
Ekopia loan (Note 15)	15,146	14,412	-	-
Savings and loan scheme (Note 14)	161,189	140,967	161,189	140,967
Bank loan (Note 15)	13,614	13,096	13,614	13,096
	484,231	419,670	393,134	362,617

14. Savings and loan scheme

The scheme relates to money borrowed from the Foundation's co-workers and supporters to assist in the financing of its activities. Statements are issued to participants recording receipts and withdrawals. No interest is paid to members of the scheme and amounts are repayable on demand.

For the year ended 31 January 2018 (continued)

15. Creditors: amounts falling due after one year

	Grou	р	Char	ity
	2018	2017	2018	2017
	£	£	£	£
Interest free loan	11,416	50,398	11,416	50,398
Bank loan	92,678	106,276	92,678	106,276
Ekopia loan	50,229	65,375	-	-
	154,323	222,049	104,094	156,674

The Bank loan is repayable in monthly instalments with the last instalment due in December 2024. Interest is charged on the loan at 3.5% over base rate. The loan is secured over the Park Building, The Park, Findhorn, Moray, IV36 3TZ and Treya, 224 Pineridge, The Park, Findhorn, Moray, IV36 3TZ. The Ekopia loan is secured by an unregistered security over the property of Traigh Bhan, Iona. It has an interest rate of 4.98%. Repayments are made monthly and repayment concludes in January 2021.

The interest free loans represent a loan provided to the Foundation by one individual, which is due for repayment in full or renegotiation in March 2018, and also a small business loan from the Energy Saving Trust.

16. Provisions for liabilities and charges

Deferred tax is analysed over the following timing differences:

	Gr	oup	Char	·ity
	2018	2017	2018	2017
	£	£	£	£
Accelerated capital allowances	4,897	4,897	-	-
Tax losses carried forward	(13,584)	(13,584)	-	-
	21,313	21,313		-
Movements on the provision for deferred t	axation are:			
	2018	2017	2018	2017
	£	£	£	£
At 1 February 2017	23,922	23,922	-	-
Charge/(release) for year	(2,609)	(2,609)	-	-
At 31 January 2018	21,313	21,313	-	-

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

17. Analysis of net assets between funds

Group	General Reserve	Development Reserve	Total 2018	Total 2017
	£	£	£	£
Tangible fixed assets	4,762,768	-	4,762,768	4,806,961
Investments	83,001	-	83,001	83,002
Cash at bank and in hand	372,504	399,475	771,979	542,615
Stocks	57,252	-	57,252	64,529
Debtors	188,582	-	188,582	155,337
Creditors due within one year	(484,231)	-	(484,231)	(419,670)
Creditors due in more than one year	(154,323)	-	(154,323)	(222,049)
Provisions for liabilities and charges	(21,313)	-	(21,313)	(21,313)
	4,804,240	399,475	5,203,715	4,989,412

Charity			Investments		
	General	Development	Revaluation	Total	Total
	Reserve	Reserve	Reserve	2018	2017
	£	£	£	£	£
Tangible fixed assets	4,343,871	-	-	4,442,871	4,387,114
Investments	-	-	459,686	459,686	448,986
Cash at bank and in hand	305,324	399,475	-	704,799	508,275
Stocks	57,252	-	-	57,252	57,256
Debtors	135,335	-	-	135,335	107,072
Creditors due within one year	(393,134)	-	-	(393,134)	(362,617)
Creditors due in more than one year	(104,094)	-	-	(104,094)	(156,674)
	4,344,554	399,475	459,686	5,203,715	4,989,412

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For the year ended 31 January 2018 (continued)

18. Analysis of net assets between funds (continued)

Purposes of reserves

Investments revaluation reserve

This represents the movement in value of the investment in New Findhorn Directions Limited.

Development reserve

This represents amounts restricted by the donor for specific development projects.

General reserve

This represents unrestricted funds which can be used for general purposes.

Restricted Funds

This represents monies received to provide a range of targeted activities.

Analysis of Fund Movement:

	1 February 2017	Income	Expenditure	31 January 2018
	£	£	£	£
General Reserve	4,804,231	2,701,719	(2,701,710)	4,804,240
Development Reserve	185,181	315,260	(100,966)	399,475
Restricted Funds	-	92,860	(92,860)	-
	4,989,412	3,109,839	(2,895,536)	5,203,715

19. Contingent liabilities

The Findhorn Foundation has provided a letter of guarantee for Findhorn Foundation College for £50,000 (2017: £50,000). In addition, New Findhorn Directions Limited has borrowed £65,375 (2017: £79,787) from Ekopia Resource Exchange and this loan is guaranteed by the Findhorn Foundation.

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

20. Operating lease commitments

At 31 January 2018 the Findhorn Foundation's total commitments under non-cancellable leases were as follows:

	Gro	up	Char	ity
	2018	2017	2018	2017
	£	£	£	£
Within one year	18,336	18,336	4,740	4,740
Between two and five years	66,629	71,369	12,245	16,985
After five years	9,064	9,064	-	-
Total	94,029	98,769	16,985	21,725

21. Related party transactions

During the year, the Findhorn Foundation made sales to its subsidiary, New Findhorn Directions Limited, of $\pounds 26,089$ (2017 - $\pounds 26,188$) and made purchases of $\pounds 164,872$ (2017 - $\pounds 169,200$). At the reporting date, the Findhorn Foundation owed its subsidiary $\pounds 10,264$ (2017 - $\pounds 10,311$).

Included in debtors (Note 13) at the year-end is a balance of £337 (2017 - £3,319) relating to Findhorn Foundation College, whose board are appointed in conjunction with the Trustees and Management Group of the Findhorn Foundation. During the year, £68,544 (2016 - £56,510) of the income came from the College. Purchase invoices from the college amounted to £nil (2017 - £1,200) and no donations were given to the College (2017: £nil) during the year.

The Universal Hall Ltd was formed in 2009 and is an independent company that promotes artistic performances in the Findhorn Foundation's Universal Hall. The Company pays the Foundation for food, accommodation, space and equipment rental and internet services. The Universal Hall Ltd paid £18,241 to the Findhorn Foundation in the year ending 31 January 2018 (2017 - £18,590) and owed the Findhorn Foundation £8 (2017 - £51) at the reporting date.

New Findhorn Directions Limited purchases electricity supplies from Findhorn Wind Park Limited, an associated undertaking, amounting to $\pounds 167,025$ (2017 - $\pounds 148,365$). These transactions were conducted at an open market value. At the reporting date the Company owes Findhorn Wind Park Limited $\pounds 3,000$ (2017 - $\pounds nil$).

The subsidiary also provided a loan to Findhorn Wind Park Limited of £20,000 (2017 - £20,000). This loan is unsecured and has no fixed terms of repayment. During the year ending 31 January 2018, interest receivable on this loan amounted to £400 (2017 - £866).



For the year ended 31 January 2018 (continued)

21. Related party transactions (continued)

During the year there were the undernoted transactions at arm's length with the Trustees and businesses associated with them. Not all travel costs are claimed by Trustees.

			Outstanding at
		(Received)/Paid	year end
		£	£
Mari Hollander	Rent	£4,800	£nil
		$(2017 - \text{\pounds}4,800)$	(2017 - £nil)
Lisette Schuitemaker	Donation	£283,010	£nil
		$(2017 - \pounds 79,272)$	(2017 - £nil)
	Course income	£695	£nil
		(2017- £nil)	(2017 - £nil)
Mark Anderson	Donation	£100	£nil
		$(2017 - \text{\pounds}650)$	(2017 - £nil)
	IT consultancy	£1,744	£1,128
		(2017 - £1,504)	(2017 - £nil)
Paul Dickinson	Travel expenses (on behalf of a visiting group)	£8,000	£nil
		(2017 - £12,969)	(2017-£nil)
	Course income	£3,067	£nil
		(2017 - £nil)	(2017 - £nil)
	Reimbursement of marketing	£5,000	£nil
	expenses	(2017 - £7,000)	(2017 - £nil)
Francine Rietberg	Staff allowance	£2,640	£nil
		(2017-£600)	(2017- £nil)
Helen Wildsmith	Course income	£2,085	£nil
		(2017-£900)	(2017- £nil)
	Donation	£6,000	£nil
		(2017-£200)	(2017- £nil)
Kathy Tyler	Travel expenses	£1,644	£nil
		(2017- £nil)	(2017- £nil)
	Consultation	£100	£nil
		(2017 - £nil)	(2017- £nil)
Roger Collis	Donation	£460	£nil
		(2017 - £nil)	(2017 - £nil)
	Travel expenses	£1,287	£nil
		(2017 - £nil)	(2017 - £nil)
Nicola Coombe	Travel expenses	£127	£nil
	Ł	(2017 - £nil)	(2017 - £nil)
		· · · · · · · · · · · · · · · · · · ·	

THE FINDHORN FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 January 2018 (continued)

22. Ultimate controlling party

The ultimate controlling party is considered to be the Board of Trustees.

23. Comparative statement of financial activities

	General Reserve £	Development Reserve £	Restricted Funds £	Total 2017 £
Income from:				
Donations and legacies	83,260	78,519	156,571	318,350
Charitable activities	1,582,707	-	-	1,582,707
Other trading activities	471,057	-	-	471,057
Investments	1,950	-	-	1,950
Other	190,595	-	-	190,595
	2,329,569	78,519	156,571	2,564,659
Expenditure on:				
Raising funds – subsidiary company costs	621,327	-	-	621,327
Raising funds - Charity costs	3,676	-	-	3,676
Charitable activities	1,808,455	68,714	156,571	2,033,740
Total	2,433,458	68,714	156,571	2,658,743
Net (expenditure)/ income	(103,889)	9,805	-	(94,084)
Transfers between funds	-	-	-	-
Net movement in funds	(103,889)	9,805	-	(94,084)
Reconciliation of funds Funds brought forward	4,908,120	175,376	-	5,083,496
Total funds carried forward	4,804,231	185,181	-	4,989,412



For the year ended 31 January 2018 (continued)

				Investments			
	Note	General Reserve	Development Reserve	Revaluation Reserve	Restricted Funds	Total 2018	Total 2017
		£	£	£	£	£	£
Income from:							
Donations and legacies		87,103	315,260	-	92,680	495,043	318,351
Investment income	4	525	-	-	-	525	1,084
Charitable activities	5	1,706,833	-	-	-	1,706,833	1,582,707
Other income	6	219,206	-	-	-	219,206	216,303
Total	_	2,013,667	315,260	-	92,680	2,421,607	2,118,445
Expenditure on:							
Charitable activities	8	2,018,269	100,966	-	92,680	2,211,915	2,198,598
Voluntary income	Ũ	6,089	-	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	6,089	3,676
voluntary meenie		0,000				0,000	5,670
Total	7	2,024,358	100,966	-	92,680	2,218,004	2,202,274
Net income/(expenditure)	2	(10,691)	214,294	-	-	203,603	(83,829)
Transfers between funds		-	-	-	-		
Unrealised gains	_	-	-	10,700	-	10,700	(10,257)
Net movement in funds		(10,691)	214,296	10,700	-	214,303	(94,084)
Reconciliation of funds Funds brought forward							
	_	4,455,245	185,181	448,986	-	4,989,412	5,083,496
Total funds carried							

25. Adoption of FRS 102 Triennial Review 2017 Amendments

The charity has applied early adoption of FRS 102 Triennial Review 2017 Amendments. This has resulted in reclassification of investment property with a value of £250,000 in the Charity only balance sheet being transferred back to land and buildings at a cost of £150,000. Consequently prior year figures have been restated for this reclassification, with a related £100,000 reduction to reserves.





We are incredibly grateful for all your support. We depend on voluntary donations, including gifts in wills, to help build a positive, sustainable future for the world.

findhorn.org

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